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# Determination of Task Temporal Variations in Construction Scheduling Using Imprecise Probability

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## CONSTRUCTION SCHEDULING

- In construction project management, scheduling and monitoring is crucial in successful and timely completion of project.
- Scheduling is performed through objective evaluations of each task involved in both spatial (physical correlation) and temporal (sequential correlation) domains.
- Temporal aspect of each task is defined by its expected duration, intended start time, and intended completion time.
- This duration is function of numerous factors including logistics, finance, and environmental conditions.
- Because of those project circumstances, duration of each task may experience variations and uncertainties.

## EXAMPLE OF DELAYED CONSTRUCTION SCHEDULES

- United States South Carolina Department of Transportation (US SC DOT)
- Timeframe: February 2007 – August 2015
- Projects with construction schedules provided by contractors: 2097
- Projects delayed: 479
- Project still delayed after change order: 161

## UNCERTAINTIES IN CONSTRUCTION SCHEDULING

- In order to guarantee that overall project completion time is not significantly exceeded, these uncertainties must be addressed so the allowable temporal variation for each task can be quantified.
- However, deterministic schemes are not capable of quantification of those uncertainties.
- Moreover, the traditional probabilistic approaches require a significant level of available data to correctly obtain the probability distribution function for each task.
- As the available data is limited, these approaches may result in errors when estimating those variations.

## CURRENT METHODS FOR CONSTRUCTION SCHEDULING

### The Critical Path Method (CPM)

- Utilized for planning and monitoring of both industrial and construction projects.
- Determines the overall duration of a project.
- Identifies, as well, the project's critical tasks whose temporal variations may increase and affect the overall project duration.
- Analysis performed in conventional CPM is deterministic.
- Does not consider the uncertainties in the activities' durations.

## CURRENT METHODS FOR CONSTRUCTION SCHEDULING (Cont.)

### Program Evaluation and Review Technique (PERT)

- Considers the presence of uncertainty in using probability theories.
- Task durations are described in terms of three values, the minimum, expected and maximum durations (used to define mean and standard deviation for each task).
- Requires a significant level of accuracy in the selection of the Probability Density Function (PDF).
- Assumes, mostly, a Beta distribution for each activity which may exhibit complexities regarding the notion of skewness.

## ALTERNATE APPROACH – IMPRECISE PROBABILITY

- An alternative to having sufficient data to construct the “correct” distribution is to estimate a range of distributions that represent possible activity duration.
- imprecise probability theory can handle uncertainty in a system with no assumptions of a well-defined PDF.
- Imprecise probability theory addresses the extraction of useful information about a process in the case that the PDF of system inputs or parameters may not be known.

## RESEARCH OBJECTIVE

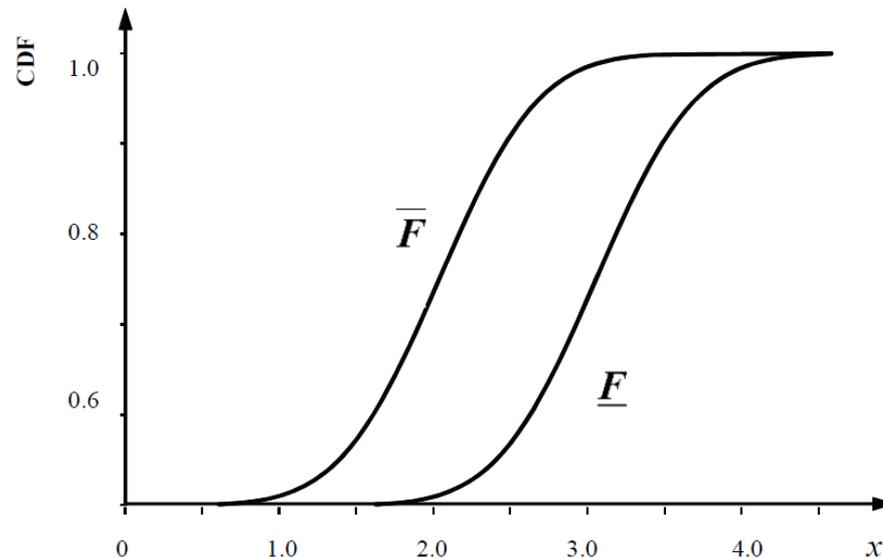
To develop a more robust methodology for construction planning and scheduling with uncertainties quantified through imprecise probability concepts.

## METHODOLOGY

- I. **Define duration for each task using imprecise probability structures.**
- II. **Construct the probability box (P-box) for duration of each task.**
- III. **Use P-box arithmetic techniques for calculations between tasks throughout temporal evolutions during the overall project.**
- IV. **Determine the bounds on the total project duration by consideration of uncertain duration for all tasks.**

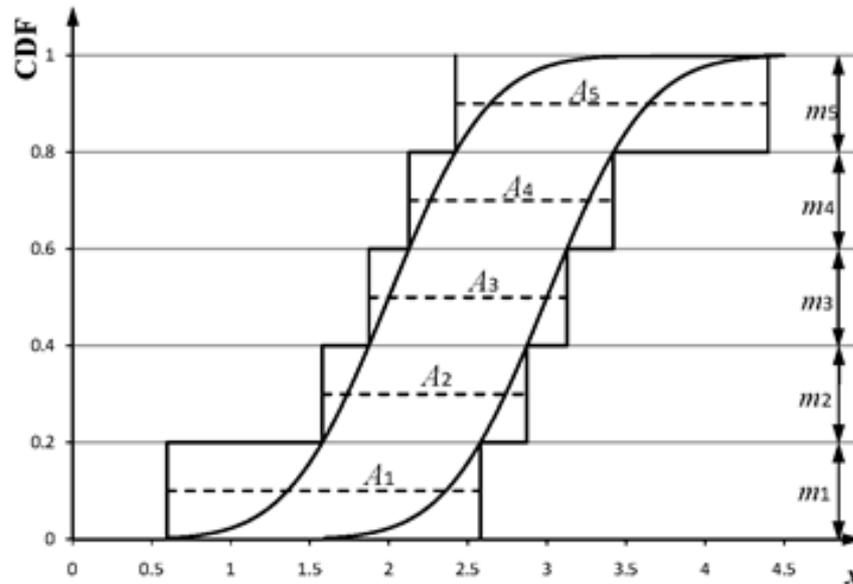
## IMPRECISE PROBABILITY

- Framework for handling incomplete information with uncertain PDF or CDF
- Involves setting bounds on CDF based on deterministic or non-deterministic parameters (mean, variance, etc.)



## Discrete Bounded P-Boxes

- A discrete P-box structure consists of a collection of interval values, each of which has an associated probability.
- In a uniform discretization, the associated probability for each interval is the same.



## COMBINATION IN IMPRECISE PROBABILITY STRUCTURES

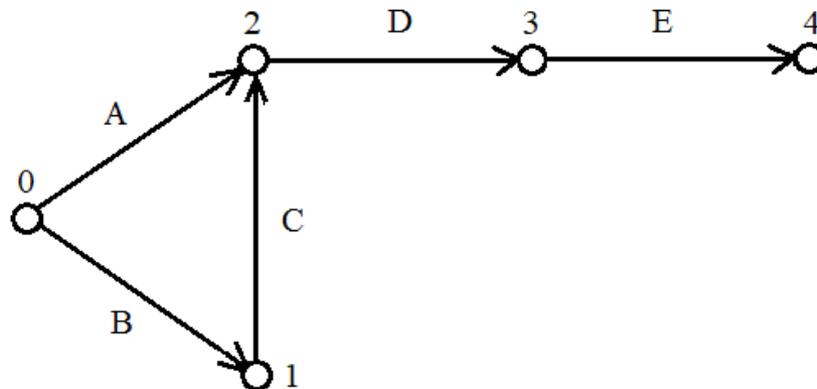
- Dempster-Shafer Structures
- Dependency Bounds Convolutions (Williamson and Downs 1990)
- Probability Bounds Analysis (Ferson and Donald 1998)
- Many methods expanded by Ferson et al. 2003, including: Enveloping
- This method uses enveloping for combining p-boxes

## NUMERICAL EXAMPLE

### Simple Network for Building Construction

Activity	Description	Start Node	End Node	Min Duration	Expected Duration	Max Duration
A	Order/prefab metal building	0	2	20	22	25
B	Clear site weather	0	1	5	10	15
C	Underground and foundation	1	2	5	10	16
D	Erect prefab building	2	3	8	10	20
E	Finish interior	3	4	9	10	11

### Graphic Illustration

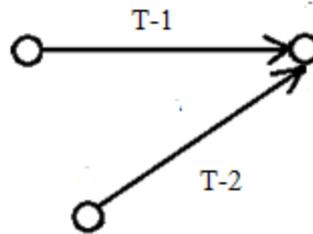


## SOLUTION

- Probabilistic and Imprecise Probability approaches
- Expected duration for each activity considered stochastic
- Distribution: Truncated Independent Normal Distribution
- Mean=  $[(\text{Min Time})+4*(\text{Expected Time})+(\text{Max Time})]/6$
- Standard Deviation =  $[(\text{Max time})-(\text{Min time})]/6$

## SOLUTION (Cont.)

- For activities arrive at the same node, the P-box calculation is based of their union.



- Initiated at the starting node, The overall project calculations may require an iterative procedure.

## ANALYTICAL RESULTS

Analytical Method	Overall Expected Project Duration (Days)
<b>CPM</b>	42
<b>PERT</b> Activity Time=(Min Time+4*Expected Time+Max Time)/6	43.5
<b>Probability Approach</b> The 95% confident limited	[43.20, 44.10]
<b>Imprecise Probability</b> (Independent-30 point discretization)	[43.02, 44.21]
<b>Imprecise Probability</b> (Independent-100 point discretization)	[43.37, 43.83]
<b>Imprecise Probability</b> (With any Dependencies)	[41.57, 47.49]
<b>Interval Analysis</b> (No assumption on distribution of activity duration, "worst-case interval")	[37,62]

## OBSERVATIONS

- The results show that using an imprecise probability structure for event duration mean yields a series of more objective bounds for the overall duration than conventional CPM, PERT, and probabilistic approaches.
- Moreover, higher levels of discretization narrow the bounds more precisely.
- Furthermore, consideration of any dependencies yields wider results.
- Direct implementation of interval time durations with no assumption on the distribution yields the widest results compared to an imprecise probability approach.

## CONCLUSIONS

- A new formulation for construction scheduling based on the concept of imprecise probability is introduced.
- This method can obtain the bounds for the mean of overall project duration with consideration of uncertainties in the values and distribution for duration of each activity.
- The results obtained from this method have a higher level of confidence and robustness due to objective evaluation of variations in the parameter distributions.
- This objectivity makes it attractive to introduce imprecise probability concepts in the field of construction scheduling and management.

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## QUESTIONS